

## City of Kenmore

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City of Kenmore - 18120 68th Avenue NE - PO Box 82607, Kenmore WA 98028 - Phone: 425-398-8900 - Fax: 425-481-3236

City of Kenmore  
City Council Study Session Agenda  
7:00 p.m., Monday, May 16, 2011  
Kenmore City Hall, Council Chambers  
18120 68th Avenue NE, Kenmore, WA 98028

**Revised 5/10/11**

AGENDA ITEMS ARE SUBJECT TO CHANGE up to and including the time of the meeting; items may be added or dropped. Please call the City Clerk if you have any questions or to confirm the agenda items prior to the meeting at (425) 398-8900, or stop by City Hall at 18120 68th Avenue NE, Kenmore. The agendas are also available for viewing on our website at: [www.cityofkenmore.com](http://www.cityofkenmore.com). We are trying to make our public meetings accessible to all members of the public. If you require special accommodations, please call the City Clerk at least three (3) business days prior to the meeting.

I. CALL STUDY SESSION TO ORDER

II. AGENDA APPROVAL

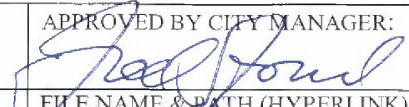
III. PRESENTATION

- A. Presentation and Discussion: 2011 Historic Properties Survey Prepared by the King County Historic Preservation Program - Nancy Ousley, Assistant City Manager
- B. Presentation and Discussion: Strategic Plan for Public Transportation 2011-2021 - David Hull, King County Metro

IV. ADJOURNMENT

Upcoming Meetings:

May 23, 2011 7:00 p.m. Regular Council Meeting  
June 13, 2011 7:00 p.m. Regular Council Meeting

| CITY OF KENMORE, WASHINGTON                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                            |                                                                                      |              |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------|--------------------------------------------------------------------------------------|--------------|
| AGENDA BILL SUMMARY                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                            |                                                                                      |              |
| AGENDA TITLE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                            |                                                                                      | MEETING DATE |
| Presentation and Discussion: 2011 Historic Properties Survey Prepared by the King County Historic Preservation Program                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                            |                                                                                      | 16 May 2011  |
| DEPARTMENT                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | DIRECTOR                   | CONTACT PERSON                                                                       | PHONE        |
| Executive                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Frederick Stouder          | Nancy Ousley                                                                         | 425-398-8900 |
| COST OF PROPOSAL:<br>Survey is grant- funded at no cost to the City                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                            | ACCOUNT NUMBER:<br>n/a                                                               |              |
| AMOUNT BUDGETED:<br>\$0: no City funds required                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                            | NAME AND FUND #:<br>n/a                                                              |              |
| ATTACHMENT(S) TO AGENDA PACKET ITEM:<br>1) Contract No. 98-C4 2) Ordinance No. 98-008                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                            |                                                                                      |              |
| <p><b>SUMMARY STATEMENT:</b><br/>           Julie Koler, King County Preservation Officer, will brief the Council on the recent survey of approximately 100 historic properties in Kenmore conducted earlier this year. This survey was funded by a National Park Service Grant administered by the Washington Department of Archaeology and Historic Preservation. King County applied for the grant on behalf of the City of Kenmore.</p> <p>This survey provides a framework to guide future planning and preservation efforts in Kenmore. The most recent survey of Kenmore properties had been completed in the 1970's, and the 2011 survey had a specific focus on Mid-Twentieth Century properties. Any property built before 1976 was eligible for the survey, as properties over 40 years old are eligible for consideration for landmark status. In addition to the Mid Century properties, the survey documented properties identified by the Kenmore Heritage Society in its book <i>Kenmore by the Lake: A Community History</i> and updated records for buildings that have been surveyed previously.</p> <p>Prior to the survey Assistant City Manager Nancy Ousley contacted the Kenmore Heritage Society, who provided important leadership and support to the project. The Uplake Neighborhood, Inglewood Golf Club and individual property owners also contributed information for the survey.</p> <p>Two properties in Kenmore are currently on historic registers: The Saint Edward Seminary is on the National Register of Historic Places and the Washington Heritage Register and the Thomsen Estate is a Local Landmark.</p> |                            |                                                                                      |              |
| <p><b>CONSISTENT WITH OR COMPARISON TO PAST COUNCIL POLICIES, ORDINANCES, DIRECTION:</b><br/>           Ordinance No. 98-008 Kenmore designated the King County Landmarks Commission (with a Special Member from Kenmore) to act as the Landmarks Commission for Kenmore, and adopted by reference King County code regarding the preservation and designation of historic properties (see Kenmore Municipal Code Chapter 2.20). Contract No. 98-C4, an interlocal agreement with King County, provides for landmark designation and preservation technical services.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                            |                                                                                      |              |
| <p><b>RECOMMENDED CITY COUNCIL ACTION/SUGGESTED MOTION:</b><br/>           Discussion, no action requested</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                            |                                                                                      |              |
| REVIEWED BY FINANCE DIRECTOR:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | REVIEWED BY CITY ATTORNEY: | APPROVED BY CITY MANAGER:                                                            |              |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                            |  |              |
| TODAY'S DATE:<br>6 April 2011                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | REVISION DATE(S):          | FILE NAME & PATH (HYPERLINK):<br>See below                                           |              |

98-CY

Interlocal Agreement for Landmark Services *Cult. Res.***AN AGREEMENT BETWEEN KING COUNTY AND THE CITY OF KENMORE  
RELATING TO LANDMARK DESIGNATION AND PROTECTION SERVICES**

THIS IS AN AGREEMENT between King County, a home rule charter county and a political subdivision of the State of Washington, hereinafter referred to as the "County," and the City of Kenmore a municipal corporation of the State of Washington, hereinafter referred to as the "City".

WHEREAS, the City is incorporated ; and

WHEREAS, local governmental authority and jurisdiction with respect to the designation and protection of landmarks within the city limits resides with the City; and

WHEREAS, the City desires to protect and preserve the historic buildings, structures, districts, sites, objects, and archaeological sites within the City for the benefit of present and future generations; and

WHEREAS, the City does not have the organization and personnel to do so; and

WHEREAS, the County is able to provide landmark designation and protection services for the City; and

WHEREAS, it is in the public interest that the jurisdictions cooperate to provide efficient and cost effective landmark designation and protection; and

WHEREAS, pursuant to R.C.W. 39.34, the Interlocal Cooperation Act, the parties are each authorized to enter into an agreement for cooperative action;

NOW THEREFORE, the County and the City hereby agree:

1. Services. The County shall provide landmark designation and protection services using the criteria and procedures adopted in King County Ordinance 10474, K.C.C. 20.62 within the City limits.

2. City's Responsibilities. In support of the County in the designation and protection of landmarks the City shall:

A. Adopt an ordinance establishing regulations and procedures for the designation of historic buildings, structures, objects, districts, sites, objects, and archaeological sites as landmarks and for the protection of landmarks. Regulations and procedures shall be substantially the same as the regulations and procedures set forth in King County Ordinance 10474, KCC 20.62. The ordinance shall provide that the King County Landmarks and Heritage Commission

• shall have the authority to designate and protect landmarks within the City limits in accordance with the City ordinance. The ordinance shall include:

1. Provision for the appointment of a special member to the King County Landmarks and Heritage Commission as contemplated by K.C.C. 20.62.030.
2. A provision that appeals from decisions of the King County Landmarks and Heritage Commission pertaining to real property within the city limits shall be taken to the city council.
3. Provisions for penalties for violation of the certificate of appropriateness procedures.
4. A provision that the official responsible for the issuance of building and related permits shall promptly refer applications for permits which affect historic buildings, structures, objects, sites, districts, or archaeological sites to the King County Historic Preservation Officer (HPO) for review and comment. The responsible official shall seek and take into consideration the comments of the HPO regarding mitigation of any adverse effects affecting historic buildings, structures, objects, sites or districts.

B. Appoint a Special Member to the King County Landmarks and Heritage Commission in accordance with the ordinance adopted by the City. Pursuant to K.C.C. 20.62 such Special Member shall be a voting member of the King County Landmarks and Heritage Commission on all matters relating to or affecting landmarks within the City.

C. Except as to Section 5, the services provided by the County pursuant to this agreement do not include legal services.

### 3. County Responsibilities.

A. Process all nominations for designation as a landmark or community landmark made on properties within the City.

B. Conduct design review, planning, training, and public information activities necessary to support landmarking activities. Design review, planning, training, and public information tasks shall be defined by mutual agreement of both parties. If the City does not appoint its own Design Review Board to review proposals to make changes to landmarks and to issue Certificates of Appropriateness for such changes in accordance with the procedures and criteria set forth in the local landmark ordinance adopted under 2. A. above., the King County Landmarks and Heritage Commission shall serve as the local Design Review Board.

C. A copy of the Commission's designation report or decision rejecting a nomination shall be delivered to the City in addition to the parties specified in K.C.C. 20.62 within five (5) working days after it is issued.

D. A copy of the designation report shall be filed with the County Recorder by the HPO together with a legal description of the designated property and the notification that the provisions of the City ordinance apply.

E. Process applications for Certificates of Appropriateness to demolish, move, or make alterations in any significant feature of a landmark within the City limits as provided for by compensation.

F. The King County Landmarks and Heritage Commission shall act as the "Local Review Board" for the purposes related to Chapter 221, 1986 Laws of Washington, (R.C.W. 84.26 and WAC 254.20) for the special valuation of historic properties within the City limits.

G. The HPO shall review and comment on applications for permits which affect historic buildings, structures, objects, sites, districts, and archaeological sites. Comments shall be forwarded to the city official responsible for the issuance of building and related permits.

#### 4. Compensation.

A. Costs. The City shall reimburse the County fully for all costs incurred in providing services under this contract, including overhead and indirect administrative costs. Costs charged to the City may be reduced by special appropriations, grants, or other supplemental funds, by mutual agreement of both parties. The rate of reimbursement for labor costs to the County costs shall be revised annually. Addendum A contains 1998 labor costs. Maximum total cost to the City shall be revised annually. Addendum B contains the 1998 maximum cost to the City for reimbursable services.

B. Billing. The cost of services shall be billed quarterly. The quarterly bill shall reflect actual costs plus the annual administrative overhead rate. Payments are due within 30 days of invoicing by the County.

#### 5. Indemnification.

A. The County shall indemnify and hold harmless the City and its officers, agents and employees or any of them from any and all claims, actions, suits, liability, loss, costs, expenses, and damages of any nature whatsoever, by reason or arising out of any negligent act or omission of the County, its officers, agents, and employees, or any of them, in providing services pursuant to this agreement. In the event that any suit based upon such a claim, action, loss, or damage is brought against the City, the County shall defend the same at its sole cost and expense; provided, that the City retains the right to participate in said suit if any principle of governmental or public law is involved; and if final judgment be rendered against the City and its officers, agents, employees, or any of them, or jointly against the City and the County and their respective officers, agents and employees, or any of them, the County shall satisfy the same.

B. In executing this agreement, the County does not assume liability or responsibility for or in any way release the City from any liability or responsibility which arises in whole or in part from the existence or effect of City ordinances, rules or regulations, policies or procedures. If any cause, claim, suit, actions or administrative proceeding is commenced in the enforceability and/or validity of any City ordinance, rule or regulation is at issue, the City shall defend the same at its sole expense and if judgment is entered or damages are awarded against the City, the County, or both, the City shall satisfy the same, including all chargeable costs and attorneys' fees.

C. The City shall indemnify and hold harmless the County and its officers, agents, and employees, or any of them from any and all claims, actions, suits, liability, loss, costs, expenses and damages of any nature whatsoever, by reason of or arising out of any negligent act or omission of the City, its officers, agents, and employees, or any of them. In the event that any suit based upon such a claim, action, loss or damage is brought against the County, the City shall defend the same at its sole cost and expense; provided that the County retains the right to participate in said suit if any principle of governmental or public laws is involved; and if final judgment be rendered against the County, and its officers, agents, and employees, or any of them, the City shall satisfy the same.

D. The City and the County acknowledge and agree that if such claims, actions, suits, liability, loss, costs, expenses and damages are caused by or result from the concurrent negligence of the City, its agents, employees, and/or officers and the County, its agents, employees, and/or officers, this Article shall be valid and enforceable only to the extent of the negligence of each party, its agents, employees and/or officers.

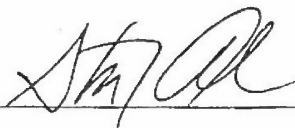
6. Duration. This agreement is effective beginning upon the incorporation date for the City of Kenmore, and shall continue automatically until it is terminated by forty-five days written notice from either party to the other.

7. Administration. This agreement shall be administered for the County by the Manager of the Cultural Resources Division, or the manager's designee, and for the City by the City Manager or the manager's designee.

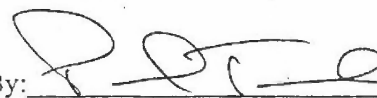
8. Amendments. This Agreement may be amended at any time by mutual agreement of the parties.

IN WITNESS WHEREOF, the parties have executed this agreement this \_\_\_\_\_ day of \_\_\_\_\_, 1998.

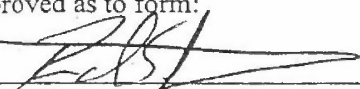
CITY OF KENMORE

By: 

Title: City Manager  
James Andrew  
Wedge Tower  
KING COUNTY

By:   
King County Executive

Approved as to form:

By:   
King County Prosecutor

**\* Interlocal Contract for Historic Preservation Services**

**Addendum A: King County Labor Costs**

The following hourly rates for County-provided historic preservation services apply for 1998. The hourly figure incorporates wages, benefits, and overhead as set in the Indirect Cost Rate Plan for the Cultural Resources Division of the Parks, Planning and Resources Department. The figure is adjusted to account for vacation, sick leave and holidays and thus reflects actual working hours.

|                                |                  |
|--------------------------------|------------------|
| Historic Preservation Officer: | \$60.54 per hour |
| Preservation Planner:          | \$52.82 per hour |
| Design Review Coordinator:     | \$44.42 per hour |
| Executive Secretary:           | \$35.73 per hour |

00068.900000  
CAM/lbh/clr  
06/11/98

ORDINANCE NO. 98-0008

AN ORDINANCE OF THE CITY OF KENMORE, WASHINGTON, RELATING TO THE PROTECTION AND PRESERVATION OF LANDMARKS IN THE CITY OF KENMORE, ESTABLISHING PROCEDURES FOR DESIGNATION AND PRESERVATION OF LANDMARKS; REDESIGNATING ALL COUNTY LANDMARKS WITHIN THE CITY AS CITY LANDMARKS SUBJECT TO THIS ORDINANCE; DESCRIBING THE PROCEDURE FOR THE APPOINTMENT OF A SPECIAL MEMBER REPRESENTING THE CITY ON THE KING COUNTY LANDMARKS AND HERITAGE COMMISSION; PROVIDING FOR ENFORCEMENT AND PENALTIES FOR VIOLATIONS; ADOPTING KING COUNTY CODE SECTIONS 20.62.020, 20.62.040, 20.62.050, 20.62.070, 20.62.080, 20.62.100, 20.62.110, 20.62.130, 20.62.140 AND 20.62.150 BY REFERENCE.

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WHEREAS, the Kenmore City Council believes that the interests of the public require the continuation of a historic preservation program for landmarks within the City limits;  
NOW, THEREFORE,

THE CITY COUNCIL OF THE CITY OF KENMORE, WASHINGTON, DOES  
ORDAIN AS FOLLOWS:

Section 1. Findings and Purpose. The City Council finds that:

A. The protection, enhancement, perpetuation and use of buildings, sites, districts, structures and objects of historical, cultural, architectural, engineering, geographic, ethnic and archaeological significance located in Kenmore is necessary in the interest of the prosperity, civic pride and general welfare of the people of Kenmore.

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-1-

B. Such cultural and historic resources are a significant part of the heritage, education and economic base of Kenmore, and the economic, cultural and aesthetic well-being of Kenmore cannot be maintained or enhanced by disregarding its heritage and by allowing the unnecessary destruction or defacement of such resources.

C. Present preservation programs and activities are inadequate for insuring present and future generations of Kenmore residents and visitors a genuine opportunity to appreciate and enjoy our heritage.

D. The purposes of this chapter are to:

1. Designate, preserve, protect, enhance, and perpetuate those sites, buildings, districts, structures and objects which reflect a significant element of the cultural, aesthetic, social, economic, political, architectural, ~~ethnic, archaeological, engineering, historic~~ and other heritage of Kenmore, the county, state and nation;

2. Foster civic pride in the beauty and accomplishments of the past;

3. Stabilize and improve the economic values and vitality of landmarks;

4. Protect and enhance Kenmore's tourist industry by promoting heritage-related tourism;

5. Promote the continued use, exhibition and interpretation of significant sites, districts, buildings, structures, and objects for the education, inspiration and welfare of the people of Kenmore;

6. Promote and continue incentives for ownership and utilization of landmarks;

7. Assist, encourage and provide incentives to public and private owners for preservation, restoration, rehabilitation and use of landmark buildings, sites, districts, structures and objects;

8. Work cooperatively with other jurisdictions to identify, evaluate and protect historic resources in furtherance of the purposes of this chapter.

Section 2. Landmarks and Heritage Commission Created -- Membership and Organization.

A. The King County Landmarks and Heritage Commission established pursuant to King County Code, Chapter 20.62 is hereby designated and empowered to act as the Landmarks Commission for Kenmore, pursuant to the provisions of this ordinance.

B. The Special Member of the King County Landmarks and Heritage Commission provided for in Section 20.60.030 of the King County Code shall be appointed for a three-year term by the Mayor, subject to confirmation of the City Council. Such Special Member shall be appointed based on a demonstrated interest and competence in historic preservation. The Special Member shall serve until his or her successor is duly appointed and confirmed. In the event of a vacancy, an appointment shall be made to fill the vacancy in the manner set forth in this section, and the person appointed to fill the vacancy shall hold the position for the remainder of the unexpired term. Such special member may be reappointed, but may not serve more than two consecutive three year terms. The Special Member shall be deemed to have served one full term if he/she resigns at any time after his/her appointment, or if the Special Member serves more than two years of an unexpired term. The Special Members of the Commission shall serve

without compensation except for out-of-pocket expenses incurred in connection with commission meetings or programs, which expenses shall be reimbursed by the City of Kenmore.

C. The Commission shall not conduct any public hearings required under this ordinance with respect to properties located within the City of Kenmore until the Commission's rules, regulations and procedures, consistent with this ordinance, have been filed with the City Clerk.

Section 3. Adoption by Reference of Portions of King County Code. The following sections of the King County Code (KCC) are hereby adopted by reference as if fully set forth herein, together with the following amendments:

A. **KCC § 20.62.020 -- Definitions.** This Section shall be adopted in its entirety with the following amendments:

F. "Council" is the ~~King County~~ Kenmore City Council.

\* \* \*

I. "Director" ~~or is the director of the King County Department of Development and Environmental Services~~  
"Manager" is the person or officer who approves building permits for the City, or his or her designee.

\* \* \*

B. **KCC § 20.62.040 -- Designation Criteria.** All references to "King County" are eliminated and replaced with "City of Kenmore."

C. **KCC § 20.62.050 -- Nomination Procedure.**

D. **KCC § 20.62.070 -- Designation Procedure.** All references to "King County" are eliminated and replaced with "City of Kenmore."

E. KCC § 20.62.080 -- Certificate of Appropriateness Procedure. The last sentence in subsection (A) is deleted.

F. KCC § 20.62.100 -- Evaluation of Economic Impact.

G. KCC § 20.62.110 -- Appeal Procedure.

H. KCC § 20.62.130 -- Penalty for Violation of KCC § 20.62.080.

I. KCC § 20.62.140 -- Special Valuation for Historic Properties.

J. KCC § 20.62.150 -- Historic Resources. The last sentence in subsection (B)(4) is deleted. Subsection (C) is deleted.

Section 4. Redesignation of Existing Landmarks. All County landmarks designated pursuant to the provisions of chapter 20.62 of the King County Code located within the Kenmore city limits shall be subject to the provisions of this ordinance.

Section 5. Copies of Codes Adopted by Reference Filed with City Clerk. Pursuant to RCW 35A.13.180 and 35A.12.140, one copy of all of the King County Codes adopted by reference in this ordinance are on file for review by the public in the office of the City Clerk.

Section 6. Severability. If any section, sentence, clause or phrase of this ordinance should be held to be invalid or unconstitutional by a court of competent jurisdiction, such invalidity or unconstitutionality shall not affect the validity or constitutionality of any other section, sentence, clause or phrase of this ordinance.

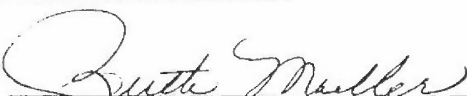
Section 7. Effective Date. This ordinance or a summary thereof consisting of the title shall be published in the official newspaper of the City, and shall take effect and be in full force on August 31, 1998.

PASSED by the City Council of the City of Kenmore this 15<sup>th</sup> day of June, 1998.

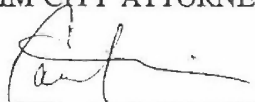
APPROVED:

  
MAYOR, JACK V. CRAWFORD

ATTEST/AUTHENTICATED:

By:   
INTERIM CITY CLERK, RUTH MULLER

APPROVED AS TO FORM:  
INTERIM CITY ATTORNEY

By:   
CAROL A. MORRIS

FILED WITH THE INTERIM CITY CLERK: 6/11/98  
PASSED BY THE CITY COUNCIL: 6/15/98  
PUBLISHED: 6/22/98  
EFFECTIVE DATE: 6/27/98  
ORDINANCE NO. 98-0008

# Strategic Plan for Public Transportation 2011-2021



Kenmore City Council  
May 16, 2011

# Strategic Plan Process



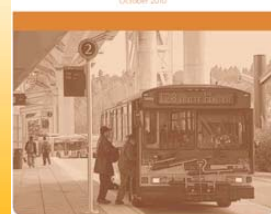
# Challenges and Guidance

## Challenges

- Regional growth
- Funding shortfall
- The environment
- Evolving transportation system

## Guidance

- Regional Task Force Process
- King County Strategic Plan
- Vision 2040 and Transportation 2040



# New Approach

## The Comprehensive Plan

- Long range policy framework

## The 2007 Strategic Plan

- Near-term strategies and actions



## The 2011-2021 Strategic Plan

- Policy framework of goals, objectives and strategies

## Service Guidelines

- Help guide service investments according to productivity, social equity and geographic value
- Measure and monitor system and route level performance



# Metro's vision for public transportation in the future



- Safe and secure
- Available and well used
- Expanded mobility and capacity
- Contribute to improved economy and environment
- Engaged customers
- Sustainable program

# Metro “What We Deliver Goals”

**Safety:** *Support safe communities*

**Human Potential:** *Provide equitable opportunities for people from all areas of King County to access the public transportation system.*

**Economic Growth and Built Environment:** *Encourage vibrant, economically thriving and sustainable communities*

**Environmental Sustainability:** *Safeguard and enhance King County’s natural resources and environment*



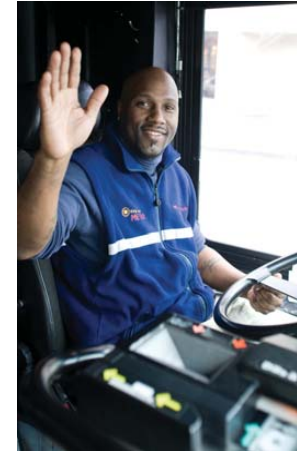
# Metro “How We Deliver Goals”

**Service Excellence:** *Establish a culture of customer service and deliver services that are responsive to community needs.*

**Financial Stewardship:** *Exercise sound financial management and build Metro’s long-term sustainability*

**Public Engagement and Transparency**  
*Promote robust public engagement that informs, involves, and empowers people and communities.*

**Quality Workforce:** *Develop and empower Metro’s most valuable asset, its employees.*



# Service Guidelines



## Service Guidelines...

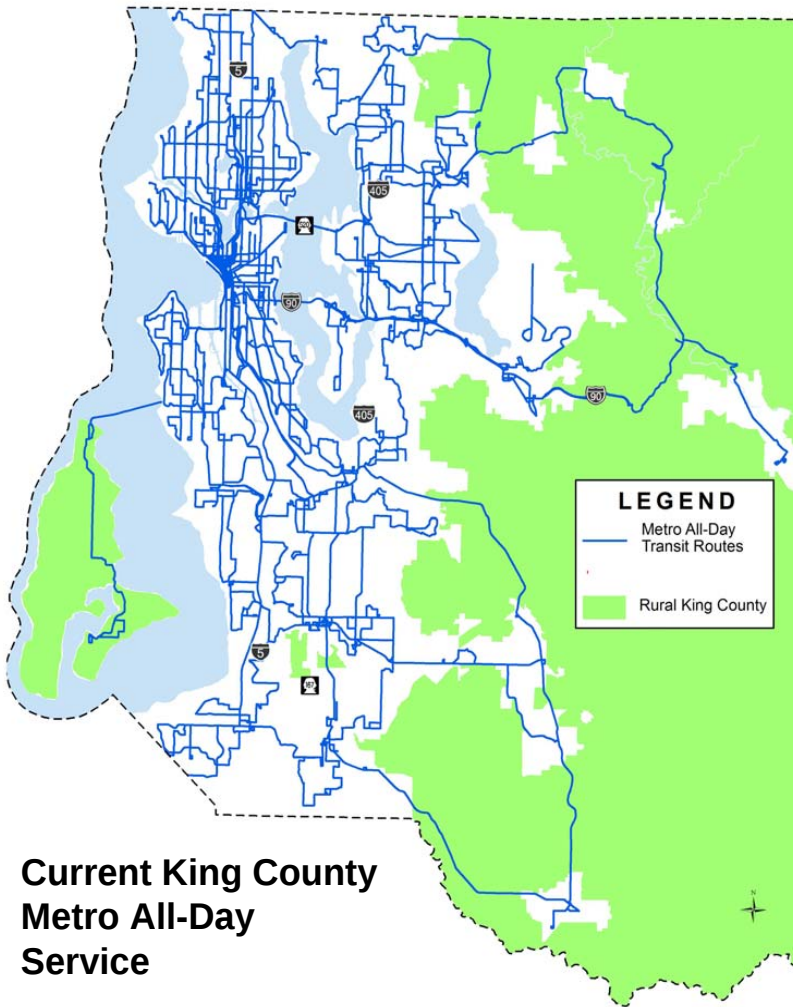
- ...use objective, quantifiable measures
- ...incorporate factors of productivity, social equity and geographic value
- ...are applied in a transparent process



## Guidelines will identify...

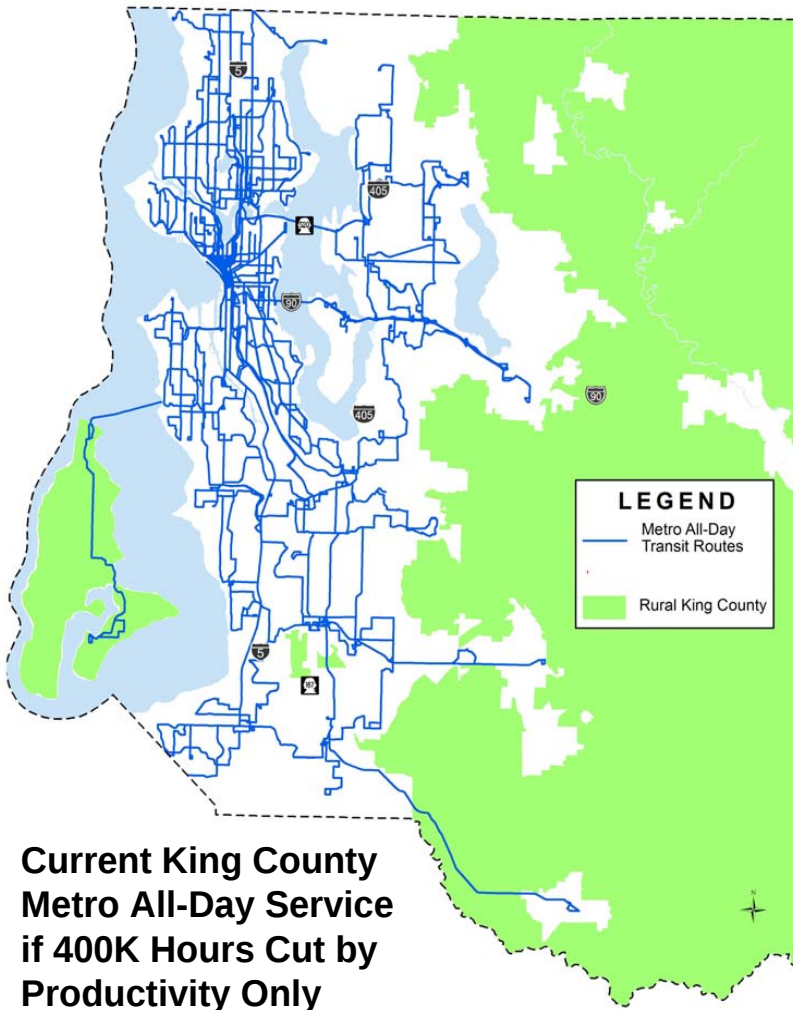
- ...corridors that are under- or over-served
- ...routes that are over-crowded
- ...routes that are unreliable
- ...routes that have poor productivity





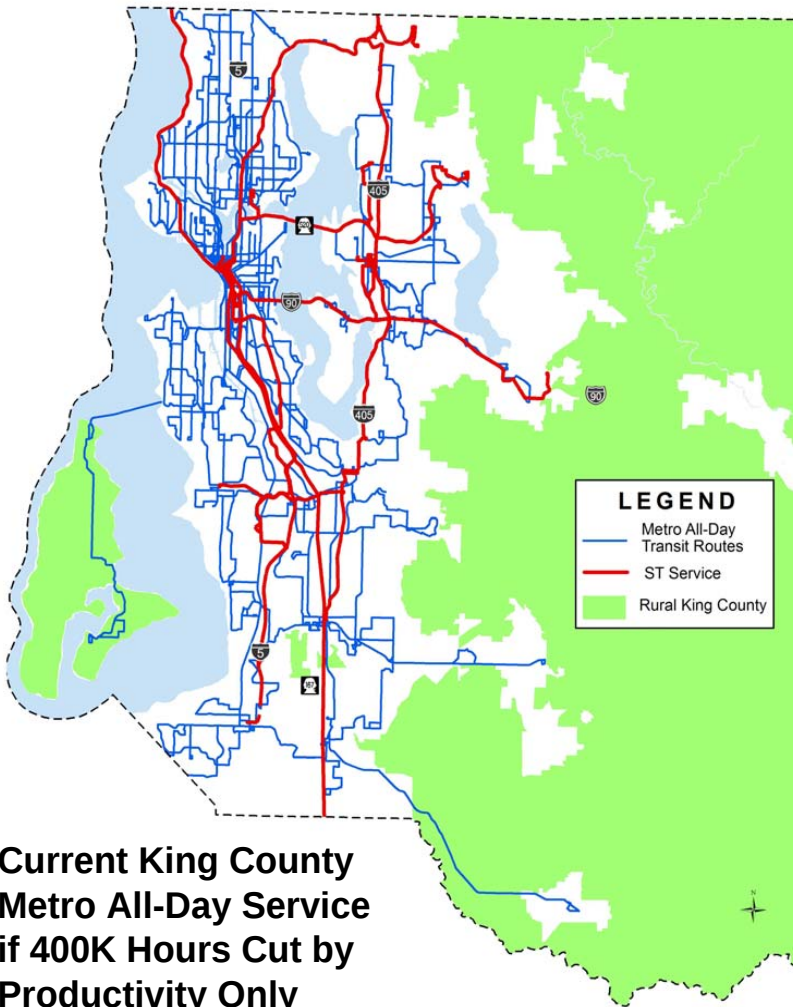
## Three Key Considerations

1. Be more productive and cost effective
2. Recognize everyone contributes, everyone benefits
3. Address growth and respond to demand



## Three Key Considerations

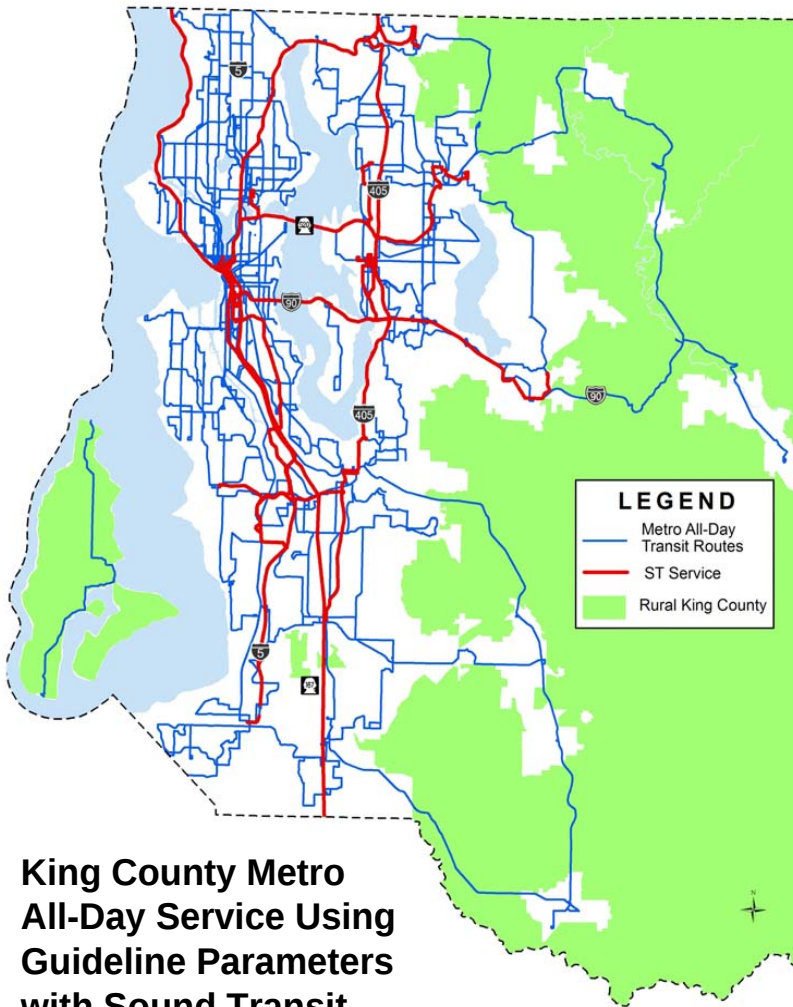
1. Be more productive and cost effective
2. Recognize everyone contributes, everyone benefits
3. Address growth and respond to demand



**Current King County Metro All-Day Service if 400K Hours Cut by Productivity Only with Sound Transit**

## Three Key Considerations

1. Be more productive and cost effective
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