



City of Kenmore
City Council Retreat Day One
Agenda
Saturday, March 21, 2026
9:30 AM

YouTube Livestream: <https://www.youtube.com/@cityofkenmore4367>

Offsite Information: East Main Building - 23 Seabrook Avenue, Suite 4, Pacific Beach, Washington 98571

If you have technical difficulties accessing the meeting virtually, please contact clerks@kenmorewa.gov.
Please Note: The times listed on the agenda below are estimates only. The Council retains the right to adjust times necessary if a topic is completed. Please refer to Day Two Agenda for potential discussion topics as well. Topics were generated in one-on-one meetings between the facilitator and individual councilmembers.

1. **9:30 AM - Call Meeting (Retreat Day One) to Order**
2. **9:30 AM - Welcome and Introduction**
 - A) Ground Rules and Agenda Review
 1. Retreat Ground Rules
 2. 2026 City Council Priorities
3. **9:35 AM - Building Community and Economic Development**
 - A)
 - Planned Communities: a 30-year vision - Kenmore as a Destination Community (Councilmember O'Cain)
 - Washington Creative Districts (Councilmember Loutsis)
 - SR 522 Gateway (Councilmember O'Cain)
 - Pop-up Shops and Incubators (Councilmember Loutsis)
 - Community Pea Patch (Councilmember O'Cain)
 - Apprenticeship Programs and Jobs (Councilmember O'Cain)
 - Small Business Alliance (Councilmember Marshall)
4. **10:45 AM - Walk to Tour Location**
5. **11:00 AM - Tour of Planned Community**
 - A) Hosted by Seabrook
6. **12:30 PM - Working Lunch**

A) Discussion of tour and lessons learned

7. 1:30 PM - Break

8. 1:45 PM - Fiscal Issues and Strategies

A)

- Alignment Check:
 - What to go out on?
 - When to go out?
- Fallback Approaches

1. Presentation (added 3/18)

9. 3:00 PM - Break

10. 3:15 PM - Continuation

A) Continuation of above or if discussion is finished, we will start with the next topic on day one or day two agendas or single agenda items based on a time assessment.

11. 4:30 PM - Adjourn Day One

Retreat Ground Rules

- **Empower The Facilitator**
- **Be On Time**
- **Respect For Others And Their Views**
- **Speak Only For Yourself And Not Others**
- **Seek Facilitator Acknowledgment Before Speaking**
- **Share Air Time**
- **One conversation at a time**
- **Listening is Sign of Respect**
- **Move On-Avoid Saying the Same Thing Twice**
- **Seek Positive Outcomes and a Positive Experience**



2026 KENMORE CITY COUNCIL PRIORITIES

The City's top priority will always be fulfilling its core mission, which includes City governance, ensuring public safety, maintaining the City's infrastructure, complying with state and federal mandates, and safeguarding the City's finances. In addition, achieving the City's 20-year vision as described in the Comprehensive Plan is of high importance. In this context, the City Council can emphasize certain initiatives or address specific problems through its priority-setting process each year. These priorities are described as follows:

- 1. Ensure financial sustainability through revenue enhancement and cost-cutting measures.**
- 2. Continue to implement the adopted Climate Action Plan and promote environmental stewardship, including water, air, forest, and habitat restoration and preservation.**
- 3. Create opportunities to activate the Lakepointe property in service of environmental, housing, economic development, and parks and recreation priorities.**
- 4. Preserve and increase availability of all types of housing at all income levels, including the needs of people experiencing homelessness.**
- 5. Promote sustainable economic development strategies that enhance downtown and attract residents, small businesses, and visitors.**
- 6. Enhance multimodal transportation, including pedestrian and bicycle safety.**
- 7. Finalize, adopt, and implement the Human Services Strategic Plan.**
- 8. Explore opportunities to expand parks and recreation.**
(tied)
- 8. Continue to implement the Diversity, Equity, Inclusion, and Accessibility (DEIA) Strategic Plan.**
(tied)
- 10. Broaden community engagement and foster fun.**

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City Council Retreat Fiscal Issues and Planning

March 21-22, 2026

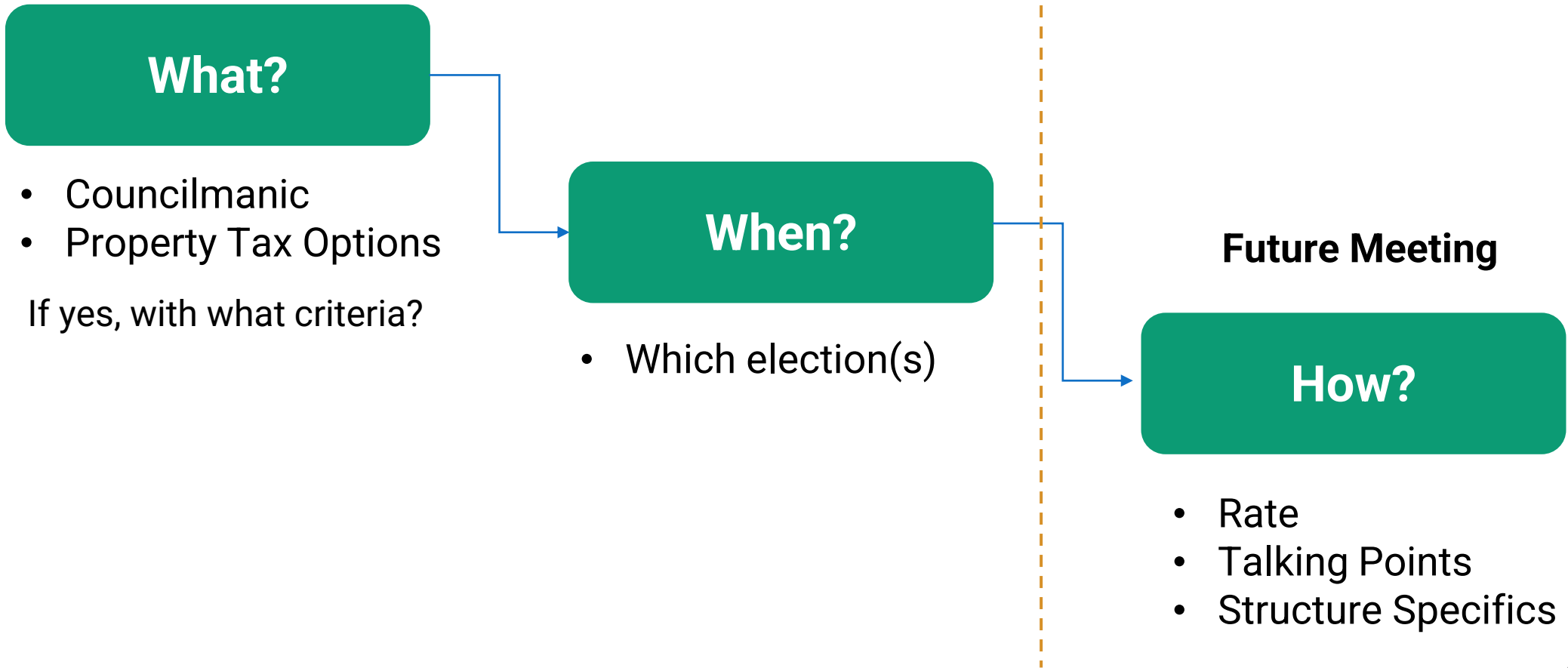


2026 City Council Priorities

- 1. Ensure financial sustainability through revenue enhancement and cost cutting measures.**

Revenue Measure Options

Alignment is critical in each stage before moving to the next.



Councilmanic Revenue Options

Legal caps on tax increases – remaining options



Kenmore
\$40

Car tabs

Can increase to \$50, would generate \$175K



Kenmore
4%

Electric

Cap is 6% which adds \$400K unless voters approve a higher rate



Kenmore
6%

Surface Water

Each 1% increase generates \$50K, no limit



Public Safety Sales Tax

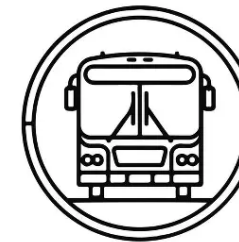
0.1% Councilmanic tax increase will generate \$425K



Kenmore
6%

Cable

May not be “unduly discriminatory”



This tax is included in the model

Transportation Sales Tax

0.1% Councilmanic tax increase will generate \$425K

* + any tax revenues generated by new construction, improvements to property, state assessed utility value increases, and wind turbines, solar, biomass, and geothermal facilities added to the tax rolls in the past year

Current Kenmore rate – “legal max” not attained

Police Services Study

- **Proceed with hiring consultant?**
 - If yes, consultant on board July 2026
 - Likely to Council in mid-January 2027

Property Tax Options

- **Levy Lid Lift**
 - Public Safety
 - Public Safety + Human Services
- **Metropolitan Park District**
- **Other Options?**
 - KenMORE ♥: climate action, affordable housing, economic development, human services

Ballot Measure Timing

Election Date	Council Action Deadline (Resolution and Ballot Measure Language)	Documents to King County Elections*
November 3, 2026	July 2026	August 4, 2026
February 9, 2027	November 2026	Early December 2026
April 27, 2027	January 2027	Mid-to-Late February 2027
August 3, 2027	April 2027	Early May 2027
November 2, 2027	July 2027	Early August 2027
February 8, 2028	November 2027	Early December 2027
April 25, 2028	January 2028	Mid-to-Late February 2028
August 1, 2028	April 2028	Early May 2028
November 7, 2028	July 2028	Early August 2028

*Estimated timeframes. King County Elections release deadlines have not released deadlines for 2027 and 2028 elections.



Fallback Approaches

If no revenue measure goes forward, or one does not pass –
at a high level, what approach should we take?

Forecasted
Operating Deficit:
General Fund +
Streets Fund

	In Millions		
Budget Cycle	2027-2028	2029-2030	2031-2032
Forecast	(3.1) -7%	(6.7) -14%	(10.5) -19%
+Special Projects	(5.2) -11%	(9.1) -18%	(13.0) -23%

Fallback Approaches

If no revenue measure goes forward, or one does not pass –
at a high level, what approach should we take?

OPTIONS

- Balance the Operating Budget starting in FY2027-2028 until significant new revenue, by one or more of the following:
 - Eliminate all special projects and reduce Enhanced programs first
 - Cut in reverse order of priorities
 - Broad reduction of service levels across programs
 - Some amount from additional efficiencies
- Proceed as is in 2027-2028 cycle, spend down reserves, then bigger changes in 2029-2030.
- Lower reserve requirements.



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Discussion

